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The Structure of Scientific Revolutions.

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XIII. Progress through Revolutions

The preceding pages have carried my schematic description of scientific development as far as it can go in this essay. Nevertheless, they cannot quite provide a conclusion. If this description has at all caught the essential structure of a science's continuing evolution, it will simultaneously have posed a special problem: Why should the enterprise sketched above move steadily ahead in ways that, say, art, political theory, or philosophy does not? Why is progress a perquisite reserved almost exclusively for the activities we call science? The most usual answers to that question have been denied in the body of this essay. We must conclude it by asking whether substitutes can be found.

Notice immediately that part of the question is entirely semantic. To a very great extent the term 'science' is reserved for fields that do progress in obvious ways. Nowhere does this show more clearly than in the recurrent debates about whether one or another of the contemporary social sciences is really a science. These debates have parallels in the pre-paradigm periods of fields that are today unhesitatingly labeled science. Their ostensible issue throughout is a definition of that vexing term. Men argue that psychology, for example, is a science because it possesses such and such characteristics. Others counter that those characteristics are either unnecessary or not sufficient to make a field a science. Often great energy is invested, great passion aroused, and the outsider is at a loss to know why. Can very much depend upon a definition of 'science'? Can a definition tell a man whether he is a scientist or not? If so, why do not natural scientists or artists worry about the definition of the term? Inevitably one suspects that the issue is more fundamental. Probably questions like the following are really being asked: Why does my field fail to move ahead in the way that, say, physics does? What changes in technique or method or ideology would enable it to do so? These are not, however, questions that could respond to an agreement on definition. Furthermore, if precedent from the natural sciences serves, they will cease to be a source of concern not when a definition is found, but when the groups that now doubt their own status achieve consensus about their past and present accomplishments. It may, for example, be significant that economists argue less about whether their field is a science than do practitioners of some other fields of social science. Is that because economists know what science is? Or is it rather economics about which they agree?

That point has a converse that, though no longer simply semantic, may help to display the inextricable connections between our notions of science and of progress. For many centuries, both in antiquity and again in early modern Europe, painting was regarded as the cumulative discipline. During those years the artist's goal was assumed to be representation. Critics and historians, like Pliny and Vasari, then recorded with veneration the series of inventions from foreshortening through chiaroscuro that had made possible successively more perfect representations of nature.1 But those are also the years, particularly during the Renaissance, when little cleavage was felt between the sciences and the arts. Leonardo was only one of many men who passed freely back and forth between fields that only later became categorically distinct.2 Furthermore, even after that steady exchange had ceased, the term 'art' continued to apply as much to technology and the crafts, which were also seen as progressive, as to painting and sculpture. Only when the latter unequivocally renounced representation as their goal and began to learn again from primitive models did the cleavage we now take for granted assume anything like its present depth. And even today, to switch fields once more, part of our difficulty in seeing the profound differences between science and technology must relate to the fact that progress is an obvious attribute of both fields.

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¹ E. H. Gombrich, Art and Illusion: A Study in the Psychology of Pictorial Representation (New York, 1960), pp. 11-12.

² Ibid., p. 97; and Giorgio de Santillana, "The Role of Art in the Scientific Renaissance," in Critical Problems in the History of Science, ed. M. Clagett (Madison, Wis., 1959), pp. 33-65.

It can, however, only clarify, not solve, our present difficulty to recognize that we tend to see as science any field in which progress is marked. There remains the problem of understanding why progress should be so noteworthy a characteristic of an enterprise conducted with the techniques and goals this essay has described. That question proves to be several in one, and we shall have to consider each of them separately. In all cases but the last, however, their resolution will depend in part upon an inversion of our normal view of the relation between scientific activity and the community that practices it. We must learn to recognize as causes what have ordinarily been taken to be effects. If we can do that, the phrases 'scientific progress' and even 'scientific objectivity' may come to seem in part redundant. In fact, one aspect of the redundancy has just been illustrated. Does a field make progress because it is a science, or is it a science because it makes progress?

Ask now why an enterprise like normal science should progress, and begin by recalling a few of its most salient characteristics. Normally, the members of a mature scientific community work from a single paradigm or from a closely related set. Very rarely do different scientific communities investigate the same problems. In those exceptional cases the groups hold several major paradigms in common. Viewed from within any single community, however, whether of scientists or of non-scientists, the result of successful creative work is progress. How could it possibly be anything else? We have, for example, just noted that while artists aimed at representation as their goal, both critics and historians chronicled the progress of the apparently united group. Other creative fields display progress of the same sort. The theologian who articulates dogma or the philosopher who refines the Kantian imperatives contributes to progress, if only to that of the group that shares his premises. No creative school recognizes a category of work that is, on the one hand, a creative success, but is not, on the other, an addition to the collective achievement of the group. If we doubt, as many do, that nonscientific fields make progress, that cannot be because individual schools make none. Rather, it must be because there are always

competing schools, each of which constantly questions the very foundations of the others. The man who argues that philosophy, for example, has made no progress emphasizes that there are still Aristotelians, not that Aristotelianism has failed to progress.

These doubts about progress arise, however, in the sciences too. Throughout the pre-paradigm period when there is a multiplicity of competing schools, evidence of progress, except within schools, is very hard to find. This is the period described in Section II as one during which individuals practice science, but in which the results of their enterprise do not add up to science as we know it. And again, during periods of revolution when the fundamental tenets of a field are once more at issue, doubts are repeatedly expressed about the very possibility of continued progress if one or another of the opposed paradigms is adopted. Those who rejected Newtonianism proclaimed that its reliance upon innate forces would return science to the Dark Ages. Those who opposed Lavoisier's chemistry held that the rejection of chemical "principles" in favor of laboratory elements was the rejection of achieved chemical explanation by those who would take refuge in a mere name. A similar, though more moderately expressed, feeling seems to underlie the opposition of Einstein, Bohm, and others, to the dominant probabilistic interpretation of quantum mechanics. In short, it is only during periods of normal science that progress seems both obvious and assured. During those periods, however, the scientific community could view the fruits of its work in no other way.

With respect to normal science, then, part of the answer to the problem of progress lies simply in the eye of the beholder. Scientific progress is not different in kind from progress in other fields, but the absence at most times of competing schools that question each other's aims and standards makes the progress of a normal-scientific community far easier to see. That, however, is only part of the answer and by no means the most important part. We have, for example, already noted that once the reception of a common paradigm has freed the scientific community from the need constantly to re-examine its first principles, the members of that community can concentrate exclusively upon

the subtlest and most esoteric of the phenomena that concern it. Inevitably, that does increase both the effectiveness and the efficiency with which the group as a whole solves new problems. Other aspects of professional life in the sciences enhance this very special efficiency still further.

Some of these are consequences of the unparalleled insulation of mature scientific communities from the demands of the laity and of everyday life. That insulation has never been completewe are now discussing matters of degree. Nevertheless, there are no other professional communities in which individual creative work is so exclusively addressed to and evaluated by other members of the profession. The most esoteric of poets or the most abstract of theologians is far more concerned than the scientist with lay approbation of his creative work, though he may be even less concerned with approbation in general. That difference proves consequential. Just because he is working only for an audience of colleagues, an audience that shares his own values and beliefs, the scientist can take a single set of standards for granted. He need not worry about what some other group or school will think and can therefore dispose of one problem and get on to the next more quickly than those who work for a more heterodox group. Even more important, the insulation of the scientific community from society permits the individual scientist to concentrate his attention upon problems that he has good reason to believe he will be able to solve. Unlike the engineer, and many doctors, and most theologians, the scientist need not choose problems because they urgently need solution and without regard for the tools available to solve them. In this respect, also, the contrast between natural scientists and many social scientists proves instructive. The latter often tend, as the former almost never do, to defend their choice of a research probleme.g., the effects of racial discrimination or the causes of the business cycle-chiefly in terms of the social importance of achieving a solution. Which group would one then expect to solve problems at a more rapid rate?

The effects of insulation from the larger society are greatly intensified by another characteristic of the professional scientific

community, the nature of its educational initiation. In music, the graphic arts, and literature, the practitioner gains his education by exposure to the works of other artists, principally earlier artists. Textbooks, except compendia of or handbooks to original creations, have only a secondary role. In history, philosophy, and the social sciences, textbook literature has a greater significance. But even in these fields the elementary college course employs parallel readings in original sources, some of them the "classics" of the field, others the contemporary research reports that practitioners write for each other. As a result, the student in any one of these disciplines is constantly made aware of the immense variety of problems that the members of his future group have, in the course of time, attempted to solve. Even more important, he has constantly before him a number of competing and incommensurable solutions to these problems, solutions that he must ultimately evaluate for himself.

Contrast this situation with that in at least the contemporary natural sciences. In these fields the student relies mainly on textbooks until, in his third or fourth year of graduate work, he begins his own research. Many science curricula do not ask even graduate students to read in works not written specially for students. The few that do assign supplementary reading in research papers and monographs restrict such assignments to the most advanced courses and to materials that take up more or less where the available texts leave off. Until the very last stages in the education of a scientist, textbooks are systematically substituted for the creative scientific literature that made them possible. Given the confidence in their paradigms, which makes this educational technique possible, few scientists would wish to change it. Why, after all, should the student of physics, for example, read the works of Newton, Faraday, Einstein, or Schrödinger, when everything he needs to know about these works is recapitulated in a far briefer, more precise, and more systematic form in a number of up-to-date textbooks?

Without wishing to defend the excessive lengths to which this type of education has occasionally been carried, one cannot help but notice that in general it has been immensely effective.

Of course, it is a narrow and rigid education, probably more so than any other except perhaps in orthodox theology. But for normal-scientific work, for puzzle-solving within the tradition that the textbooks define, the scientist is almost perfectly equipped. Furthermore, he is well equipped for another task as well-the generation through normal science of significant crises. When they arise, the scientist is not, of course, equally well prepared. Even though prolonged crises are probably reflected in less rigid educational practice, scientific training is not well designed to produce the man who will easily discover a fresh approach. But so long as somebody appears with a new candidate for paradigm-usually a young man or one new to the field-the loss due to rigidity accrues only to the individual. Given a generation in which to effect the change, individual rigidity is compatible with a community that can switch from paradigm to paradigm when the occasion demands. Particularly, it is compatible when that very rigidity provides the community with a sensitive indicator that something has gone wrong.

In its normal state, then, a scientific community is an immensely efficient instrument for solving the problems or puzzles that its paradigms define. Furthermore, the result of solving those problems must inevitably be progress. There is no problem here. Seeing that much, however, only highlights the second main part of the problem of progress in the sciences. Let us therefore turn to it and ask about progress through extraordinary science. Why should progress also be the apparently universal concomitant of scientific revolutions? Once again, there is much to be learned by asking what else the result of a revolution could be. Revolutions close with a total victory for one of the two opposing camps. Will that group ever say that the result of its victory has been something less than progress? That would be rather like admitting that they had been wrong and their opponents right. To them, at least, the outcome of revolution must be progress, and they are in an excellent position to make certain that future members of their community will see past history in the same way. Section XI described in detail the techniques by which this is accomplished, and we have just recurred to a closely related aspect of professional scientific life. When it repudiates a past paradigm, a scientific community simultaneously renounces, as a fit subject for professional scrutiny, most of the books and articles in which that paradigm had been embodied. Scientific education makes use of no equivalent for the art museum or the library of classics, and the result is a sometimes drastic distortion in the scientist's perception of his discipline's past. More than the practitioners of other creative fields, he comes to see it as leading in a straight line to the discipline's present vantage. In short, he comes to see it as progress. No alternative is available to him while he remains in the field.

Inevitably those remarks will suggest that the member of a mature scientific community is, like the typical character of Orwell's 1984, the victim of a history rewritten by the powers that be. Furthermore, that suggestion is not altogether inappropriate. There are losses as well as gains in scientific revolutions, and scientists tend to be peculiarly blind to the former.3 On the other hand, no explanation of progress through revolutions may stop at this point. To do so would be to imply that in the sciences might makes right, a formulation which would again not be entirely wrong if it did not suppress the nature of the process and of the authority by which the choice between paradigms is made. If authority alone, and particularly if nonprofessional authority, were the arbiter of paradigm debates, the outcome of those debates might still be revolution, but it would not be scientific revolution. The very existence of science depends upon vesting the power to choose between paradigms in the members of a special kind of community. Just how special that community must be if science is to survive and grow may be indicated by the very tenuousness of humanity's hold on the scientific enterprise. Every civilization of which we have records

⁸ Historians of science often encounter this blindness in a particularly striking form. The group of students who come to them from the sciences is very often the most rewarding group they teach. But it is also usually the most frustrating at the start. Because science students "know the right answers," it is particularly difficult to make them analyze an older science in its own terms.

has possessed a technology, an art, a religion, a political system, laws, and so on. In many cases those facets of civilization have been as developed as our own. But only the civilizations that descend from Hellenic Greece have possessed more than the most rudimentary science. The bulk of scientific knowledge is a product of Europe in the last four centuries. No other place and time has supported the very special communities from which scientific productivity comes.

What are the essential characteristics of these communities? Obviously, they need vastly more study. In this area only the most tentative generalizations are possible. Nevertheless, a number of requisites for membership in a professional scientific group must already be strikingly clear. The scientist must, for example, be concerned to solve problems about the behavior of nature. In addition, though his concern with nature may be global in its extent, the problems on which he works must be problems of detail. More important, the solutions that satisfy him may not be merely personal but must instead be accepted as solutions by many. The group that shares them may not, however, be drawn at random from society as a whole, but is rather the well-defined community of the scientist's professional compeers. One of the strongest, if still unwritten, rules of scientific life is the prohibition of appeals to heads of state or to the populace at large in matters scientific. Recognition of the existence of a uniquely competent professional group and acceptance of its role as the exclusive arbiter of professional achievement has further implications. The group's members, as individuals and by virtue of their shared training and experience, must be seen as the sole possessors of the rules of the game or of some equivalent basis for unequivocal judgments. To doubt that they shared some such basis for evaluations would be to admit the existence of incompatible standards of scientific achievement. That admission would inevitably raise the question whether truth in the sciences can be one.

This small list of characteristics common to scientific communities has been drawn entirely from the practice of normal science, and it should have been. That is the activity for which

the scientist is ordinarily trained. Note, however, that despite its small size the list is already sufficient to set such communities apart from all other professional groups. And note, in addition, that despite its source in normal science the list accounts for many special features of the group's response during revolutions and particularly during paradigm debates. We have already observed that a group of this sort must see a paradigm change as progress. Now we may recognize that the perception is, in important respects, self-fulfilling. The scientific community is a supremely efficient instrument for maximizing the number and precision of the problem solved through paradigm change.

Because the unit of scientific achievement is the solved problem and because the group knows well which problems have already been solved, few scientists will easily be persuaded to adopt a viewpoint that again opens to question many problems that had previously been solved. Nature itself must first undermine professional security by making prior achievements seem problematic. Furthermore, even when that has occurred and a new candidate for paradigm has been evoked, scientists will be reluctant to embrace it unless convinced that two all-important conditions are being met. First, the new candidate must seem to resolve some outstanding and generally recognized problem that can be met in no other way. Second, the new paradigm must promise to preserve a relatively large part of the concrete problem-solving ability that has accrued to science through its predecessors. Novelty for its own sake is not a desideratum in the sciences as it is in so many other creative fields. As a result, though new paradigms seldom or never possess all the capabilities of their predecessors, they usually preserve a great deal of the most concrete parts of past achievement and they always permit additional concrete problem-solutions besides.

To say this much is not to suggest that the ability to solve problems is either the unique or an unequivocal basis for paradigm choice. We have already noted many reasons why there can be no criterion of that sort. But it does suggest that a community of scientific specialists will do all that it can to ensure the continuing growth of the assembled data that it can treat

with precision and detail. In the process the community will sustain losses. Often some old problems must be banished. Frequently, in addition, revolution narrows the scope of the community's professional concerns, increases the extent of its specialization, and attenuates its communication with other groups, both scientific and lay. Though science surely grows in depth, it may not grow in breadth as well. If it does so, that breadth is manifest mainly in the proliferation of scientific specialties, not in the scope of any single specialty alone. Yet despite these and other losses to the individual communities, the nature of such communities provides a virtual guarantee that both the list of problems solved by science and the precision of individual problem-solutions will grow and grow. At least, the nature of the community provides such a guarantee if there is any way at all in which it can be provided. What better criterion than the decision of the scientific group could there be?

These last paragraphs point the directions in which I believe a more refined solution of the problem of progress in the sciences must be sought. Perhaps they indicate that scientific progress is not quite what we had taken it to be. But they simultaneously show that a sort of progress will inevitably characterize the scientific enterprise so long as such an enterprise survives. In the sciences there need not be progress of another sort. We may, to be more precise, have to relinquish the notion, explicit or implicit, that changes of paradigm carry scientists and those who learn from them closer and closer to the truth.

It is now time to notice that until the last very few pages the term 'truth' had entered this essay only in a quotation from Francis Bacon. And even in those pages it entered only as a source for the scientist's conviction that incompatible rules for doing science cannot coexist except during revolutions when the profession's main task is to eliminate all sets but one. The developmental process described in this essay has been a process of evolution from primitive beginnings—a process whose successive stages are characterized by an increasingly detailed and refined understanding of nature. But nothing that has been or will be said makes it a process of evolution toward any-

thing. Inevitably that lacuna will have disturbed many readers. We are all deeply accustomed to seeing science as the one enterprise that draws constantly nearer to some goal set by nature in advance.

But need there be any such goal? Can we not account for both science's existence and its success in terms of evolution from the community's state of knowledge at any given time? Does it really help to imagine that there is some one full, objective, true account of nature and that the proper measure of scientific achievement is the extent to which it brings us closer to that ultimate goal? If we can learn to substitute evolution-from-what-we-do-know for evolution-toward-what-we-wish-to-know, a number of vexing problems may vanish in the process. Somewhere in this maze, for example, must lie the problem of induction.

I cannot yet specify in any detail the consequences of this alternate view of scientific advance. But it helps to recognize that the conceptual transposition here recommended is very close to one that the West undertook just a century ago. It is particularly helpful because in both cases the main obstacle to transposition is the same. When Darwin first published his theory of evolution by natural selection in 1859, what most bothered many professionals was neither the notion of species change nor the possible descent of man from apes. The evidence pointing to evolution, including the evolution of man, had been accumulating for decades, and the idea of evolution had been suggested and widely disseminated before. Though evolution, as such, did encounter resistance, particularly from some religious groups, it was by no means the greatest of the difficulties the Darwinians faced. That difficulty stemmed from an idea that was more nearly Darwin's own. All the well-known pre-Darwinian evolutionary theories-those of Lamarck, Chambers, Spencer, and the German Naturphilosophen-had taken evolution to be a goal-directed process. The "idea" of man and of the contemporary flora and fauna was thought to have been present from the first creation of life, perhaps in the mind of God. That idea or plan had provided the direction and the guiding force to the entire evolutionary process. Each new stage of evolutionary development was a more perfect realization of a plan that had been present from the start.⁴

For many men the abolition of that teleological kind of evolution was the most significant and least palatable of Darwin's suggestions.⁵ The Origin of Species recognized no goal set either by God or nature. Instead, natural selection, operating in the given environment and with the actual organisms presently at hand, was responsible for the gradual but steady emergence of more elaborate, further articulated, and vastly more specialized organisms. Even such marvelously adapted organs as the eye and hand of man-organs whose design had previously provided powerful arguments for the existence of a supreme artificer and an advance plan-were products of a process that moved steadily from primitive beginnings but toward no goal. The belief that natural selection, resulting from mere competition between organisms for survival, could have produced man together with the higher animals and plants was the most difficult and disturbing aspect of Darwin's theory. What could 'evolution,' 'development, and 'progress' mean in the absence of a specified goal? To many people, such terms suddenly seemed self-contradictory.

The analogy that relates the evolution of organisms to the evolution of scientific ideas can easily be pushed too far. But with respect to the issues of this closing section it is very nearly perfect. The process described in Section XII as the resolution of revolutions is the selection by conflict within the scientific community of the fittest way to practice future science. The net result of a sequence of such revolutionary selections, separated by periods of normal research, is the wonderfully adapted set of instruments we call modern scientific knowledge. Successive stages in that developmental process are marked by an increase in articulation and specialization. And the entire process may have occurred, as we now suppose biological evolution did,

without benefit of a set goal, a permanent fixed scientific truth, of which each stage in the development of scientific knowledge is a better exemplar.

Anyone who has followed the argument this far will nevertheless feel the need to ask why the evolutionary process should work. What must nature, including man, be like in order that science be possible at all? Why should scientific communities be able to reach a firm consensus unattainable in other fields? Why should consensus endure across one paradigm change after another? And why should paradigm change invariably produce an instrument more perfect in any sense than those known before? From one point of view those questions, excepting the first, have already been answered. But from another they are as open as they were when this essay began. It is not only the scientific community that must be special. The world of which that community is a part must also possess quite special characteristics, and we are no closer than we were at the start to knowing what these must be. That problem-What must the world be like in order that man may know it?-was not, however, created by this essay. On the contrary, it is as old as science itself, and it remains unanswered. But it need not be answered in this place. Any conception of nature compatible with the growth of science by proof is compatible with the evolutionary view of science developed here. Since this view is also compatible with close observation of scientific life, there are strong arguments for employing it in attempts to solve the host of problems that still remain.

⁴ Loren Eiseley, Darwin's Century: Evolution and the Men Who Discovered It (New York, 1958), chaps. ii, iv-v.

⁵ For a particularly acute account of one prominent Darwinian's struggle with this problem, see A. Hunter Dupree, Asa Gray, 1810-1888 (Cambridge, Mass., 1959), pp. 295-306, 355-83.